EXCELLENCE is not something to be achieved and then put on the shelf like an award gathering dust. Rather, excellence is the driving force that informs the process of coping with never-ending change, a challenge that demands that we always struggle to do our best.

The School of Criminal Justice at Michigan State University expresses its continuing quest for excellence in three ways—teaching, research, and service. While the companion article("Where We Are Now") documents the impressive record that the School has achieved in all three areas, my concern for the future impels me to focus on the
Unlike other “professional” schools that view their mission as providing a narrow, technical education, MSU’s School of Criminal Justice offers a broad-based liberal arts education.

enormous difficulties that my as-yet-unnamed successor will face in maintaining and enhancing the School’s long and impressive tradition of excellence.

Understanding the challenges ahead requires reiterating the mission of the School as a professional school at a land-grant university. Unlike other “professional” schools that view their mission as providing a narrow, technical education, MSU’s School of Criminal Justice continues to stress the importance of providing a broad-based liberal arts education. We view our role not only as educating and training the workforce of tomorrow, but also in preparing leaders for society.

Within the framework of that mandate for excellence in teaching, the land-grant commitment requires that research and service also “speak” the “language of the public.” In addition to serving the needs of students, the School must serve the ever-changing needs of public policymakers, practitioners, and the academic community.

And as in any “marriage,” balancing the needs and desires of everyone involved is essential to success. And, as with any “family,” the main focus must be on the “children,” the students, since they are our future. In the case of the School, this means providing quality undergraduate and graduate education and top-notch assistance for those students in launching their careers. Particularly for a professional school such as ours, this requires a special challenge when the prevailing academic climate of “publish or perish” can force faculty to focus on research and writing rather than teaching and advising.

We have only to think back in our own lives on how certain teachers made an indelible impact on us to remember why professors with a true gift for teaching must not be penalized compared to those with a real flair for research.

Universities today, particularly land-grant universities, must resist the pressures that impel first-rate teachers to become second-rate researchers, since it does not serve all students and the School.

Perhaps the most ominous problem facing the School is the reality that there are limits to doing more with less. The School remains true to the most productive units within the College of Social Science, despite the fact that it has a high student-to-faculty ratio. We continue to achieve tremendous expectations because of the dedication of our faculty and staff, but there are limits to how far time and money can be stretched.

For us to fulfill the expectations of students and their parents, the School must be there for them when they need information and guidance. Yet under these circumstances, the faculty will simply not have any more extra hours to give and graduate students may not receive the attention they deserve because of a lack of resources and faculty time to give them needed individualized attention.

Colleges and universities nationwide have increasingly had to rely on so-called “soft” money from government and private foundations and donations and requests from alumni to maintain the important work that they do. Yet not only is this kind of funding potentially unreliable, competition for shrinking pools of public and private dollars intensifies each year.

Michigan State University cannot escape these overall trends, and higher education in Michigan faces an increasingly uncertain future, as the continuing recession raises concern that projected state budget shortfalls may have to be revised upward. Despite rising tuition rates and nationwide emphasis on the need to improve education, the failure of the state to fund higher education places a burden on our students.

We may soon face the unpleasant choice between cutting student numbers or pulling back from our commitment to excellence. In essence, this leaves us no choice but to reduce the number of students and that means disappointing talented candidates who would benefit from their experience at MSU and who would make a valuable contribution to the field.

The complex challenges ahead defy any quick fix, but the support of alumni is an essential piece of the puzzle. We appreciate the financial generosity of alumni, and we also take great pride that our alumni do such a good job in identifying opportunities for student internships and placements and sources of research funding.

I would like to take this opportunity to thank you for your steadfast participation, concern, and willingness to help. I would like to urge you to help my successor in our continuing quest for excellence.

EDITOR’S NOTE: Dr. Trojanowicz recently announced his decision to end his tenure as director of the School of Criminal Justice, effective on the date of his five-year reappointment this September. He will continue as a professor at the School and also as director for the National Center for Community Policing, housed at the school. In addition to teaching, he will concentrate on research related to the future of public and private justice, with special emphasis on the reform movement toward decentralizing and personalizing the entire criminal justice system. Trojanowicz will specifically explore the possibilities inherent in new efforts to integrate the police and other social-service providers in community-based initiatives collectively known as Neighborhood Network Centers.
WHERE WE ARE NOW
School continues to earn widespread acclaim

Michigan State University’s School of Criminal Justice continues to maintain its reputation for excellence in teaching, research, and outreach. The efforts of the School and individual faculty are recognized around the world, and the School is noted for maintaining the land-grant mission of service to the community.

Top Ranking
As a result of its pursuit of excellence, the School consistently ranks at the top of its field in the United States. In the most recent study, conducted in 1988, MSU’s School of Criminal Justice ranked first or second on all 10 criteria used, and it was cited more often among the top 10 programs in the nation than any other such school in the country. Those findings are consistent with past studies, such as the peer review in 1979 that rated MSU’s School of Criminal Justice as among the best in the nation for faculty teaching and research competence, academic background, and criminal justice education.

National Impact
The School is home to three renowned centers that conduct basic research, disseminate information, and provide expert technical assistance:

- The National Center for Community Policing
- The National Polysgraph Center
- The JERITT Center

The School also houses the Forensic Laboratory, which combines the natural and social sciences, using state-of-the-art instrumentation for research, teaching, and public service.

Both the School and its individual faculty members are noted for the research and technical assistance they provide to upper-level business, government, and non-profit foundations. The list includes:

- The U.S. Attorney General
- The U.S. Department of Justice
- Drug Enforcement Administration
- Federal Bureau of Investigation
- National Institute of Justice
- Bureau of Justice Assistance
- National Office of Juvenile Justice & Delinquency Prevention
- Federal Bureau of Prisons
- Department of Defense
- National Institute of Corrections
- National Institute of Health
- National Research Council
- Criminal Justice Statistical Association
- Joint Commission on Criminal Justice & Criminology
- Police Executive Research Forum
- U.S. Department of Treasury
- Bureau of Customs
- Alcohol, Tobacco & Firearms
- International Healthcare Security and Safety Foundation
- American Society for Industrial Security Foundation
- National Center for State Courts
- Institute for Court Management
- National Council of Juvenile and Family Court Judges
- and the International Association of Chiefs of Police

Last year as well, the School and the National Center for Community Policing co-hosted a national conference on Community Policing & Drugs that brought together more than 300 public policy makers, police professionals, community leaders, and academics from across the United States and foreign countries. A follow-up conference will expand to future directions in community criminal justice and will be co-hosted with the Federal Bureau of Investigation at their facility in Quantico, Virginia.

With support from the professional staff, the School responded to the needs of non-traditional students, by providing off-campus satellite graduate programs with another program under development in Arlington, Virginia. Regular faculty teach courses and serve as unpaid “consultants” on graduate thesis committees for research on public policy problems.

Staff also assists students through the Career Development program that produces numerous paid internships each year. The impressive list of alumni in important positions nationwide testify to the School’s continuing efforts to place graduates in jobs with opportunities for growth and advancement.

Service to State and Local Agencies
The School serves as a good neighbor to the State of Michigan. Faculty members have shared their expertise with the Michigan Department of Corrections and the Department of State Police, as well as the departments of Mental Health, Social Services, Commerce, Public Health, Education, and Licensing and Regulation. Other state agencies and organizations assisted include: State Legislature, Michigan Association of Chiefs of Police, Michigan Sheriff’s Association, Michigan Judicial Institute, Office of Criminal Justice, Michigan Constables and Court Officers, and the Institute for Social Research at the University of Michigan. Within the past few years, the School has co-hosted the Governor’s Conference on the Violent Young Offender. In conjunction with the National Center for Community Policing, the School conducted training sessions last fall for police and community leaders involved in the Michigan COPs (Community Officers Patrolting Streets) program, for which the Center will provide research and evaluation.

The School provides public service assistance for local units of government, large and small. Recent studies have been conducted for cities such as Detroit and Lansing, as well as for Osoyoos, Meadville Township, Delhi Township, Genesee County, and Ionia County.

Global Outreach
As the world shrinks, MSU’s School of Criminal Justice has also enhanced its already impressive international reputation for scholarship, research, and public service. The School has hosted criminal justice delegations from the People’s Republic of China, Dubai, and the Philippines, as well as visitors from England, Pakistan, New Zealand, Saipan, Korea, and Canada. Faculty members have also made presentations at police colleges in Australia, United Kingdom, Canada, Korea, and the United Arab Emirates. The School continues to sponsor its biannual summer criminal justice program in England, as well as its co-sponsorship of the program in Australia. The School also has a faculty...
FACULTY UPDATE

Timothy Byrnum is currently researching and assessing the impact of public policies and interventions in criminal justice, seeking to explore how individual, organizational, and community factors influence criminal justice decisions. He is involved in three projects that continue this research emphasis: co-principal investigator of a project studying the impact of intensive narcotics enforcement efforts employing an experimental design in a large urban area, to determine the effectiveness of narcotics crackdowns in selected areas; co-directing an evaluation of a series of delinquency prevention programs for middle school-aged youth in an urban area; and studying the sentencing patterns and potential impact of community alternative programs. He is also assisting the State of Michigan in the implementation of its Community Corrections Act.

David L. Carter, with funding support from the Bureau of Justice Statistics, is researching trends in violence in the United States with the Police Executive Research Forum (PERF). Carter is also working on a national PERF study of police labor issues, funded by the Ford Foundation. He is on a faculty exchange at the FBI Academy, and he served on the Academy's planning committee for the First International Symposium on the Future of Policing held in April. Carter is currently working on Police Policies for the Homeless for PERF, funded by the Robert Wood Johnson Foundation. He continues to work with the Florida Department of Law Enforcement on training and developing Law Enforcement Intelligence Operations.


Charles Corley is pursuing research in the areas of substance abuse, marital disruption, delinquency, and race/ethnicity and crime.

Friends of Paul Embert wish him a continued speedy recovery from a recent illness. Paul will assume career development coordinator duties and also continue to be involved in training and teaching.

Rosellie Ekpengyang is working on research in the area of delinquency prevention and schools. This will be Zaltan Ferency's final year of teaching before retirement, after which he will spend a year in consulting with the school.

Homer Hawkins' research focuses on the police use of deadly force, as well as the use of drugs by juveniles and its relationship to violent crime. Vince Hoffman's research interests lie in the field of adolescent behavior and development, particularly in juvenile justice. He is evaluating existing youth programs with intervention components, development of programs for youth at risk for abuse, neglect, or delinquency, and investigation of the phenomenon of youth who are involved in the occult. Hoffman is on the faculty of MSU's Asian Studies Center and works with other international associations in cross-cultural areas, such as investigating police responses to the large numbers of immigrants to the United States from Asia and other countries.

Frank Horvath is director of the School's Polygraph Research Center, which supports graduate student research in areas related to the detection of deception.

CJ Alumni Newsletter
Spring/Summer 1991
Thanks to all the alumni who have written to us about their current activities. Even a brief glance down the list demonstrates the impressive impact that MSU's CJ grads are having and how far and wide the School's influence reaches. Space considerations require giving you the highlights on where your former classmates are and what they are doing:

Kathleen A. Adams (MS '81) - Special Agent, FBI, New Orleans, LA.

Philip N. Bareham (BA '84) - Legislative Coordinator, Michigan Association of Counties, Lansing, MI.

Gerald C. Benedict (59) - Retired Special Agent in Charge, B.A.T.F., Sandpoint, ID.

Bruce V. Brower (75) - Firefighter, Gwinnett County Fire Department, Norcross, GA.

David W. Brown (53) - Retired Claims Manager, CIGNA, Charlotte, NC.

Edward L. Budnick (80) - Probation/Parole Agent IV, Detroit, MI.

Diane L. Burzyn - Attorney at Law, Tenafly, NJ.

Evridikis A. Cherpis (88) - Crime Lab Analyst, Tallahassee, FL.

Lisa M. Christian (83) - Captain/Security Officer, USAF, 1 CSE/SP,APO, NY 09894.

James R. Coan (MS '81) - Captain/District Commander, Appleton, WI.

Phillip V. Coleman (64) - Police Chief, Davis, CA.

David R. Craun (87) - Banquet Manager, Hyatt Regency, Long Beach, CA.

Charles E. Cribbey (71) - Assistant Administrator, Tax Fraud Division, Michigan Department of Treasury, Lansing, MI.

Arthur R. Cummings (MS '82) - Senior Analyst of Security, Florida Power & Light, Juno Beach, FL.

Donald J. Cunningham (62) - Supervisor, Criminal Investigations, US Customs, San Francisco, CA.

Robert D. Davidson (MS '83) - Chief, Space Control Security, Peterson AFB, CO.

Ann M. Davis (MS '89) - Saginaw, MI.

William G. Davis (85) - Police Officer/Evidence Technician, Naperville, IL.

William J. Deblock (74) - Captain, New York State Police, and Deputy Chief of Drug Enforcement Task Force, NYC, NY.

Jeffrey Dick (88) - Claims Representative, Federated Insurance, Troy, MI.

Teresa L. Duddles (85) - Legal Assistant, Moisner & Hodgdon, P.C., Southfield, MI.

Dan Elliott (61) - Director of Security, General Motors Corp., Detroit, MI.

Laura Eppolingo (86, MS '88) - Special Agent, Detroit, MI.

William L. Ferrier (58) - Retired Colonel, USMC, currently Corporate Director of Security, General Dynamics Corp., St. Louis, MO.

Blair M. Cluba (63) - Special Assistant to Director, Naval Investigative Service, Washington, DC.

William D. Goggin (74) - Regional Supervisor, Enforcement Division, Department of Licensing and Regulation, Grand Rapids, MI.

George A. Goodman (86) - Special Agent, Detroit, MI.

Jack Grow (52) - Retired Special Agent, ATF, currently runs a private investigative service.
ALUMNI UPDATE continued

Thomas R. Hamon (MS ’76) - Director of Police Services, Pennsylvania State University, University Park, PA.
Donald J. Hengest (MS ’73) - Director, Special Alternative Incarceration, Michigan Department of Corrections, Lansing, MI.
Phillip W. Henning (BS ’84) - Directorate of Security, Pentagon, Washington, DC.
Steven C. Hipwell (BS ’76) - Police Agent, Lakewood Police Department, Lakewood, CO.
Sharilyn J. Hopson (BS ’82) - Attorney, Rosen, Wachtel & Gilbert, Irvine, CA.
James L. Hughes (MS ’68) - Lieutenant, Patrol Division, Tucson Police Department, Tucson, AZ.
Mary Ann Humphrey (BS ’89) - Juvenile Probation Officer, Ionia County Courthouse, Ionia, MI.
Michael W. Igoe (MS ’71) - Agent-In-Charge, Colorado Bureau of Investigation, Denver, CO.
Laure Jankowalski (BS ’86) - Senior Criminalist, Orange County Sheriff, Corona’s Office, Santa Ana, CA.
Gordon W. Kettler (MS) - General Director of Security, General Motors Corporation, Detroit, MI.
Hub Kelsh (’64) - Self-employed as a consultant and security director, faculty of Boise Cascade Corporation’s Drug Awareness Program.
(continued)

W. Kuschbaum (MS ’79) - Police Sergeant, Transit Unit, Philadelphia Police Department, Philadelphia, PA.
Robert G. Kosal (’71) - Pastoral Counselor, Tola Lake, CA.
Larry Kunze (’68) - Retired Police Chief, Alpena, MI.
Terrance A. LaVoy (BS ’79) - Crime Lab Analyst, Florida Department of Law Enforcement, Tampa, FL.
Chris Lidgard - A.C.T. Administrative Law and Justice Branch, Police Affairs and Law Enforcement, Canberra, Australia.
Richard J. Liles (MS ’81) - Staff Director, Governor’s Partners Against Crime Board, Lansing, MI.
Barbara (Reutter) Luikins (BS ’89) - Davenport, IA.
Kenneth W. Magee (’79, MS ’85) - Special Agent, DEA, Bogota, Colombia, South America, and Europe.
Mark R. Mapcock (BS ’85) - Crime Lab Scientist, Georgia Bureau of Investigation, Decatur, GA.
Andrew A. Mendez (’76) - Hixson, TN.
Harry F. Milne (MS ’65) - Retired Juvenile Probation Officer and part-time farmer, Union City, PA.
Jennifer L. Milton (’86) - Juvenile Justice Specialist, Rockville, MD.
Scott A. Nichols (’67) - Trooper, Michigan State Police, New Baltimore, MI.
Ronald Nolan (’87) - Police Officer/Field Training Officer, Lansing Police Department, Lansing, MI.
Laurie Novenskie (’87) - Youth Specialist III, Half-Way House, Kalamazoo, MI.
Mike Oltendorf (’73) - Retired Deputy Sheriff, currently private investigator, Traverse City, MI.
Edward Osvaage (’78) - Sergeant, Nassau County Police Department, Mineola, NY.
John P. Owens (BS ’83) - Owner of Courier/Security Engineering and Design, Elkhart, IN.
Ronald G. Paige (MS ’73) - Director of Public Safety Department, Galleria Shopping Center, McLean, VA.
Kevin D. Paulsen (76) - Probation Officer, Wheaton, IL.

The CJ Alumni Board of Directors is seeking nominees to fill current vacancies. Candidates will be selected from the nominations submitted by the board members. To be considered for nomination, please submit your resume to the CJ Alumni Board of Directors by the end of July. (See your address book for the current list of board members.)*

General Jim Brooke, USA

Alumnus Jim Brooke Promoted

The MSU Criminal Justice Alumni Association would like to congratulate alumnus Jim Brooke for his recent promotion to Brigadier General of the United States Army Reserve, the highest rank attainable in the USA.

Brooke graduated from MSU with a degree in Police Administration in 1956. He was commissioned a Second Lieutenant in the Military Police Corps of the US Army.

Following his transfer to the USAH, he has held numerous command assignments in Army Intelligence, including that of Commander of the 403rd Military Intelligence Detachment (Strategic) in 1984. Brooke has been the Assistant Deputy Chief of Staff for Intelligence (USAH) since 1986. He was appointed manager of Exxon Company International (ECI) Security in 1986, after joining Exxon in 1967 and holding various security positions for Exxon’s international affiliates. Brooke has served as Exxon’s representative to the US Department of State’s Overseas Security Advisory Council. The President of the United States sent **nominations for Brooke’s promotions to Brigadier General in 1987 and to Major General in 1990 to the U.S. Senate. The Senate confirmed both promotions.**

Brooke is active in the International Security Management Association, the American Society for Industrial Security, and the International Association of Chiefs of Police. *
A Message from David Smydra

ALUMNI BOARD WORKS TO STRENGTHEN SCHOOL

Across the country, universities are increasingly looking to alumni for assistance and support in strengthening their ability to provide quality academic services to students. Both the Michigan State University Alumni Association and the MSU Criminal Justice Alumni Association are reflective of this national trend, and the past two years have seen a surge of alumni activity in support of Michigan State University and the School of Criminal Justice.

At its Fall 1989 meeting, the Criminal Justice Alumni board adopted an ambitious agenda that was designed to increase alumni support for the School. In taking on this agenda, the board believed it would also further strengthen the CJ Alumni Association, already one of the strongest of the 27 constituent associations and 93 regional associations within the MSU Alumni Association.

In a recent interview, Board President David Smydra ('68, MS '72), who retired from the post at the May board of directors meeting, cited the achievements of the past two years:

- Establishment of the Outstanding Undergraduate Achievement Award, to be given each Fall to a senior Criminal Justice student. The first award and accompanying $1000 check was given to Larry Marshall at the Fall 1990 board meeting.
- Initiation of a fund to provide a new annual scholarship, in honor of Professor Emeritus Louis A. Raddatz. With the assistance of the Michigan State University Development Office, the board hopes to assist in securing funds sufficient to offer a $5000 graduate scholarship each year.
- Addition of a student representative (ex officio) to the Criminal Justice Alumni Association Board of Directors. This new student representative will join the Board at the Spring 1991 meeting.
- Strengthening of ties between faculty and alumni through regular presentations at Board meetings by CJ faculty members regarding current research.
- Greater involvement in the MSU and College of Social Science (CSS) Alumni Associations to help assure representation from the School of Criminal Justice and to help coordinate alumni activities throughout the University.

Board President Smydra attended numerous meetings and events sponsored by the MSU and CSS Alumni Associations over the past two years as a way of assuring that the "good story" of the School of Criminal Justice is known throughout the University, and to help generate alumni activities and alumni services that benefit the University, the College, and the School. Smydra says that board members have shown exceptional commitment and dedication and that the genuine regard and fondness that alumni feel toward the School (despite some of those "CSA received as underdogs") are what make the board and association effective. "While the past two years have been a period of struggle and transition for alumni associations throughout the country, the CJ Alumni Association has emerged stronger than ever," said Smydra.
WHERE ARE YOU NOW?

We are also soliciting articles on pertinent topics for upcoming newsletters. Direct all correspondence to:

Editor, CJ Alumni Newsletter
Michigan State University
School of Criminal Justice
560 Baker Hall
East Lansing, MI 48824-1118

Or call tollfree 800/852-9031 (in Michigan, 517/355-2323) with any information, comments, or questions.

Have you changed jobs or moved? If so, please take a moment now to fill out the form below. Not only will this ensure that you continue to receive the newsletter, but it also allows us to serve as a clearinghouse to help you network with old friends and classmates. We would also like to invite you to share news about yourself for the newsletter, a great way to stay in touch.

Name: ____________________________

Name Under Which You Earned Your Degree (if different): ____________________________

Year & Degree: ____________________________

Business Address: ____________________________

Home Address: ____________________________

City: __________________ State: ________ Zip: ______

City: __________________ State: ________ Zip: ______

Office Phone: __________________ Home Phone: __________________

☐ Yes! I'd like to appear in Alumni Update. Please feel free to attach a note about your current activities that we can use to let others know what you are doing.

☐ No! Please don't print any information about me in the Alumni Update.

Michigan State University
School of Criminal Justice
560 Baker Hall
East Lansing, MI 48824-1118

Address Correction Requested Please Forward

MSU is an Affirmative Action/Equal Opportunity Institution